

## Resources

	2020/2021 Revised	2021/2022 Estimate	2022/2023 Projection	2023/2024 Projection	2024/2025 Projection
	£	£	£	£	£
<b>Business Rates Renewable Energy</b>					
Transfer to Reserves	1,100,000	1,214,750	1,232,040	1,260,890	1,260,890
<b>Total Service Cost</b>	<b>1,100,000</b>	<b>1,214,750</b>	<b>1,232,040</b>	<b>1,260,890</b>	<b>1,260,890</b>

## Corporate Costs & Provisions

Corporate costs and provisions are those that are incurred for the benefit of the Council as a whole and do not relate specifically to one service function. This budget includes costs incurred for bank charges, external audit fees, insurance and pension deficit payments pension deficit payments.

Employees	2,623,020	2,291,700	2,387,940	2,523,530	2,566,660
Transport	4,500	4,500	4,500	4,500	4,500
Supplies & Services	331,010	331,010	331,010	331,010	331,010
<b>Total Expenditure</b>	<b>2,958,530</b>	<b>2,627,210</b>	<b>2,723,450</b>	<b>2,859,040</b>	<b>2,902,170</b>
Customer & Client Receipts	(75,730)	(83,000)	(87,430)	(91,780)	(91,780)
<b>Total Income</b>	<b>(75,730)</b>	<b>(83,000)</b>	<b>(87,430)</b>	<b>(91,780)</b>	<b>(91,780)</b>
<b>Direct Service Cost</b>	<b>2,882,800</b>	<b>2,544,210</b>	<b>2,636,020</b>	<b>2,767,260</b>	<b>2,810,390</b>
Central Support Services	298,630	297,750	288,360	289,280	289,280
Transfer to Reserves	486,000	10,000	10,000	10,000	10,000
Inter Service Recharges	(241,770)	(263,920)	(301,780)	(318,700)	(318,700)
<b>Total Service Cost</b>	<b>3,425,660</b>	<b>2,588,040</b>	<b>2,632,600</b>	<b>2,747,840</b>	<b>2,790,970</b>

## Corporate Initiatives

Corporate initiatives and projects such as the One Vu project and the Cost Reduction programme.

Supplies & Services	(157,610)	(156,640)	(156,640)	(156,640)	(156,640)
<b>Total Expenditure</b>	<b>(157,610)</b>	<b>(156,640)</b>	<b>(156,640)</b>	<b>(156,640)</b>	<b>(156,640)</b>
<b>Direct Service Cost</b>	<b>(157,610)</b>	<b>(156,640)</b>	<b>(156,640)</b>	<b>(156,640)</b>	<b>(156,640)</b>
Central Support Services	45,000	45,000	45,000	45,000	45,000
<b>Total Service Cost</b>	<b>(112,610)</b>	<b>(111,640)</b>	<b>(111,640)</b>	<b>(111,640)</b>	<b>(111,640)</b>

## Resources

	2020/2021 Revised £	2021/2022 Estimate £	2022/2023 Projection £	2023/2024 Projection £	2024/2025 Projection £
<b>Corporate Management Team</b>					
This budget includes the Chief Executive and Secretary, Executive Directors and Assistant Directors.					
Employees	1,229,320	1,334,240	1,391,300	1,450,770	1,512,750
Transport	25,870	25,060	26,190	27,400	28,650
Supplies & Services	3,110	3,110	3,130	3,150	3,150
<b>Total Expenditure</b>	<b>1,258,300</b>	<b>1,362,410</b>	<b>1,420,620</b>	<b>1,481,320</b>	<b>1,544,550</b>
<b>Direct Service Cost</b>	<b>1,258,300</b>	<b>1,362,410</b>	<b>1,420,620</b>	<b>1,481,320</b>	<b>1,544,550</b>
Central Support Services	20,770	21,300	21,840	22,680	22,680
Inter Service Recharges	230	230	510	230	230
<b>Total Service Cost</b>	<b>1,279,300</b>	<b>1,383,940</b>	<b>1,442,970</b>	<b>1,504,230</b>	<b>1,567,460</b>
<b>Financial Services</b>					
This service provides the financial information and advice to the Council's service areas and committees.					
Employees	680,420	695,560	725,470	756,690	789,240
Transport	3,440	4,100	3,900	3,900	3,900
Supplies & Services	51,380	53,720	53,970	54,220	54,470
<b>Total Expenditure</b>	<b>735,240</b>	<b>753,380</b>	<b>783,340</b>	<b>814,810</b>	<b>847,610</b>
Customer & Client Receipts	(18,600)	(19,000)	(19,000)	(19,000)	(19,000)
Interest	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
<b>Total Income</b>	<b>(43,600)</b>	<b>(44,000)</b>	<b>(44,000)</b>	<b>(44,000)</b>	<b>(44,000)</b>
<b>Direct Service Cost</b>	<b>691,640</b>	<b>709,380</b>	<b>739,340</b>	<b>770,810</b>	<b>803,610</b>
Central Support Services	46,290	44,040	42,250	43,220	43,220
Transfer to/from Reserves	10,000	10,000	10,000	10,000	10,000
Inter Service Recharges	(85,040)	(85,040)	(82,540)	(85,040)	(85,040)
<b>Total Service Cost</b>	<b>662,890</b>	<b>678,380</b>	<b>709,050</b>	<b>738,990</b>	<b>771,790</b>

## Resources

	2020/2021 Revised	2021/2022 Estimate	2022/2023 Projection	2023/2024 Projection	2024/2025 Projection
	£	£	£	£	£
<b>ICT</b>					
This services provides technical Information and Communication Technology support.					
Employees	768,670	787,010	820,830	856,110	892,940
Transport	2,570	2,570	2,570	2,570	2,570
Supplies & Services	206,050	208,580	211,170	213,850	216,610
<b>Total Expenditure</b>	<b>977,290</b>	<b>998,160</b>	<b>1,034,570</b>	<b>1,072,530</b>	<b>1,112,120</b>
Customer & Client Receipts	(42,000)	(42,000)	(42,000)	(42,000)	(42,000)
<b>Total Income</b>	<b>(42,000)</b>	<b>(42,000)</b>	<b>(42,000)</b>	<b>(42,000)</b>	<b>(42,000)</b>
<b>Direct Service Cost</b>	<b>935,290</b>	<b>956,160</b>	<b>992,570</b>	<b>1,030,530</b>	<b>1,070,120</b>
Central Support Services	730,200	701,360	696,200	765,860	769,080
Transfer from Reserves	(5,130)	0	0	0	0
Inter Service Recharges	(755,450)	(756,980)	(749,110)	(748,660)	(748,660)
<b>Total Service Cost</b>	<b>904,910</b>	<b>900,540</b>	<b>939,660</b>	<b>1,047,730</b>	<b>1,090,540</b>

## Internal Audit &amp; Fraud

This budget covers the cost of the Internal Audit service.

Employees	120,520	99,440	103,710	108,170	112,820
Transport	600	600	600	600	600
Supplies & Services	3,310	4,310	4,310	4,310	4,310
Agency & Benefit Payments	26,200	28,920	30,160	31,610	31,610
<b>Total Expenditure</b>	<b>150,630</b>	<b>133,270</b>	<b>138,780</b>	<b>144,690</b>	<b>149,340</b>
Customer & Client Receipts	(8,080)	(1,780)	(1,780)	(1,780)	(1,780)
<b>Total Income</b>	<b>(8,080)</b>	<b>(1,780)</b>	<b>(1,780)</b>	<b>(1,780)</b>	<b>(1,780)</b>
<b>Direct Service Cost</b>	<b>142,550</b>	<b>131,490</b>	<b>137,000</b>	<b>142,910</b>	<b>147,560</b>
Central Support Services	12,870	13,210	13,550	14,050	14,050
Inter Service Recharges	(1,570)	(1,570)	(1,570)	(1,570)	(1,570)
<b>Total Service Cost</b>	<b>153,850</b>	<b>143,130</b>	<b>148,980</b>	<b>155,390</b>	<b>160,040</b>

**Resources**

	2020/2021 Revised	2021/2022 Estimate	2022/2023 Projection	2023/2024 Projection	2024/2025 Projection
	£	£	£	£	£
<b>Revenues &amp; Benefits</b>					
This budget includes the cost of administration of rent allowances and council tax support, together with the cost of benefits paid and government grant received.					
Employees	1,639,370	1,637,620	1,708,080	1,781,530	1,858,150
Transport	12,830	25,230	25,230	25,230	25,230
Supplies & Services	176,830	142,750	142,750	142,750	142,750
Agency & Benefit Payments	30,870,180	30,870,180	30,870,180	30,870,180	30,870,180
<b>Total Expenditure</b>	<b>32,699,210</b>	<b>32,675,780</b>	<b>32,746,240</b>	<b>32,819,690</b>	<b>32,896,310</b>
Grants & Contributions	(31,341,730)	(31,249,300)	(31,200,020)	(31,157,940)	(31,119,630)
Customer & Client Receipts	(1,022,330)	(1,022,330)	(1,022,330)	(1,022,330)	(1,022,330)
<b>Total Income</b>	<b>(32,364,060)</b>	<b>(32,271,630)</b>	<b>(32,222,350)</b>	<b>(32,180,270)</b>	<b>(32,141,960)</b>
<b>Direct Service Cost</b>	<b>335,150</b>	<b>404,150</b>	<b>523,890</b>	<b>639,420</b>	<b>754,350</b>
Central Support Services	157,280	162,250	167,150	169,730	169,730
Transfer from Reserves	(4,680)	(11,530)	0	0	0
Inter Service Recharges	207,910	207,910	211,430	210,210	210,210
<b>Total Service Cost</b>	<b>695,660</b>	<b>762,780</b>	<b>902,470</b>	<b>1,019,360</b>	<b>1,134,290</b>